



Leadership Gloucestershire – 26 July 2018

Ebley Mill, Stroud

1 Welcome, introduction and apologies

<i>Name</i>	<i>Organisation</i>	<i>Apologies</i>
Cllr Mark Hawthorne (Chair) Jane Burns	Gloucestershire County Council	Pete Bungard
David Hagg	Stroud District Council	Doina Cornell
Cllr Paul James Jon McGinty	Gloucester City Council	
Cllr Tim Gwilliam Pete Williams Cllr Roger James (observer)	Forest of Dean District Council	
Cllr Steve Jordan Pat Pratley Paul Jones (for care leavers)	Cheltenham Borough Council	
	Cotswold District Council	Cllr Chris Hancock Christine Gore
Mike Dawson	Tewkesbury Borough Council	Cllr Rob Bird
Chris Riley Paul Trott	Office of the Police and Crime Commissioner (OPCC)	PCC Martin Surl
Rod Hansen	Gloucestershire Constabulary	
Dr Andy Seymour Mary Hutton	NHS Gloucestershire Clinical Commissioning Group (CCG)	
	GFirst Local Enterprise Partnership (LEP)	Diane Savory David Owen
	University of Gloucestershire	Stephen Marston
	Area Lead for Gloucestershire, Cities and Local Growth Unit	Katie Jenkins
Mark Bone (for care leavers) Simon Harper	Gloucestershire County Council	

2 Action notes

The notes of the meeting held on 14 June 2018 were agreed.

3 Matters arising

a) Vision 2050

It was noted that Chief Executives and Heads of Paid Service were meeting on 7 August 2018.

b) Adverse Childhood Experiences (ACEs)

Cllr Roger James reported that a presentation would be made to members of the Forest of Dean District Council in September.

c) Strategic Planning Coordinator

Mike Dawson advised that John Baker, the recently appointed Strategic Planning Coordinator, would be providing a Leaders' briefing on new planning policy guidance during August ahead of the Economic Growth Joint Committee on 5 September 2018. Cllr Mark Hawthorne recognised the value of working collectively and asked that Planning lead members along with Leaders be invited to attend the briefing. Mike undertook to make the necessary arrangements.

Action – *Mike Dawson*

4 Stroud District Council

David Hagg provided an introduction to Stroud DC as the host authority. During a PowerPoint presentation (circulated separately), he highlighted the following:

- First council in Europe to be carbon-neutral
- The top-ranked council in the SW for social mobility
- National awards for council house building, canal regeneration and planning.
- Gloucestershire's largest social housing landlord with an innovative programme that had allowed a significant number of new council houses to be built over the last five years.
- Satisfaction rates in Stroud District as a place to live were rising against a national downward trend.
- The amount of household waste going to landfill had been halved with more than half of waste now being recycled.
- Stroud canal regeneration had not only improved the local environment but resulted in significant private sector investment, reuse of brownfield land, new workspace and new homes.
- High levels of community participation across the district with 138,000 volunteer hours (valued at £1.7 million) since 2013 on the canal project alone.
- Innovative new town centre development in Stroud

- Thriving community and leisure sector with exciting new developments including a skate park on the way.
- Gloucestershire's largest single regeneration site is in the district at Littlecombe.
- The Cotswold Area of Outstanding Natural Beauty (AONB) covers approximately 50% of Stroud District (to the east) with a number sites of special scientific interest to the west. The main development corridor followed the M5 through the district.
- Meeting housing targets is a real challenge with 638 new units each year expected under the new National Planning Policy Framework (497 units had been built in 2017).
- Berkeley/Sharpness offered opportunities for significant new development with potential links to a third river crossing and new development to the west of the Severn in the Forest of Dean.

Cllr Mark Hawthorne advised that David would be retiring as Chief Executive of Stroud DC in October. On behalf of Leadership Gloucestershire, he thanked David for his contribution to the public sector in Gloucestershire, including the initiatives he had been involved in on a county-wide basis.

5 **Sustainability and Transformation Plan (STP)**

Mary Hutton made a PowerPoint presentation on progress with the STP. The top-line messages were:

- Invest in keeping people healthier for longer by enabling communities to support each other.
- Reduce unwarranted variation, cut waste and fund interventions that can deliver the greatest health benefit for our population.
- Ensure that care is delivered efficiently and effectively and as close to home as possible.
- Deliver integrated care with community services to support physical and mental health needs through 16 GP clusters.
- Follow an integrated approach to urgent care provision
- Introduce urgent care centres, streamline assessment services and reduce waiting times.
- Have a 'one county' approach to ICT, estates and related systems
- Introduce countywide leadership, training, education and learning opportunities.

Mary noted that May and June 2018 had seen the highest demand for urgent care ever. She said that it was evident that some services were no longer fit for purpose and that a new more integrated approach was required.

She stated that there would be a £185 million capital investment in health services in the county over next five years with significant sum going towards new GP practices. A primary care offer with appropriate funding was being

made to GP practices to encourage them to offer additional services with support from consultants.

Referring to the consultation on urgent care provision, Mary explained that this was likely to be presented to the Health and Care Overview and Scrutiny Committee in January 2019. Cllr Mark Hawthorne and Cllr Steve Jordan requested that there be earlier engagement with Leadership Gloucestershire partners.

Action – *Mary Hutton*

Cllr Hawthorne noted the importance of reducing the amount of time people spent in hospital but he hoped that this would not simply result in patients moving into another bed-based facility. Dr Andy Seymour recognised the need for a joined-up approach between primary, secondary and social care.

Jon McGinty believed that the 50,000 population figure quoted nationally for a neighbourhood asset-based approach was unrealistic and would be significantly smaller if it truly reflected real neighbourhoods.

Cllr Hawthorne thanked Mary for her detailed presentation.

6 Care Leavers 'local offer'

Mike Dawson invited Mark Bone, Head of 11-25 Permanency Service at the County Council, and Paul Jones, Chief Finance Officer at Cheltenham BC and Forest of Dean DC, to present the report.

Mark Bone explained that the Children and Social Care Act 2017 introduced a number of changes regarding children in care and care leavers. It was now set out in legislation what it meant for a local authority to be a good corporate parent. There was a requirement to publish a 'care leaver offer' which outlined the services available to care leavers available in each area. Local authorities were required to consult on and publish a local offer for their care leavers. The local offer should provide information about all the services and support that was available, including statutory entitlements and discretionary support that a local authority chooses to provide.

He noted that the Local Government Association (LGA) had produced a guide to the new legislation entitled 'Get in on the Act' which might be of interest to Leadership Gloucestershire partners.

Action – *Simon Harper (to circulate LGA guide)*

Following discussion at a meeting of District Chief Executives and Heads of Paid Service, work had begun on developing a local offer including an exemption or reduction in council tax for care leavers.

Paul Jones advised that he had undertaken a financial analysis of the impact of the introduction of a council tax exemption for care leavers between the ages of 18 and 21 in Cheltenham and Forest of Dean. The cost across the two districts was £2,160 and, although detailed work had not been undertaken in the other four districts, the overall cost was estimated to be £10,440 (including council tax costs for care leavers living outside the county).

It was recognised that care leavers were a particularly vulnerable group and it was hoped that reductions in council tax would form part of a wider package of support. Whilst there was a requirement for the council tax element to be the same across the county, there could be some flexibility for other aspects of a local offer.

Cllr Mark Hawthorne noted that the County Council had not formally considered its position as yet. He did not want the council tax offer to be made in isolation and he suggested that tiered support might be better so that the level of discount reduced between the ages of 18 and 21. He was also concerned that a blanket approach would not differentiate between those that were in real need of help and other care leavers who were not suffering from the same level of financial hardship. He said that Cllr Richard Boyles, the GCC Cabinet Member for Children and Young People, would be arranging a meeting to allow further discussion to be held with the districts.

Mary Hutton stated that the vulnerability of children in care meant that they were much more likely to access health services. She strongly supported the initiative and was happy to offer financial support from the Clinical Commissioning Group.

Cllr Hawthorne asked that officers, having heard the views expressed by partners, develop a firm proposal for formal consideration by each local authority.

Action – *Mike Dawson, Mark Bone and Paul Jones*

7 Future meetings and work programme

The work programme attached to the meeting papers was noted.

The meeting on 11 October 2018 at Shire Hall would be dedicated to Vision 2050. Cllr Mark Hawthorne suggested that the meeting on 6 December 2018 at Tewkesbury consider the Post Brexit England Commission's work on the future of public services in non-metropolitan England. The Commission had been set up by the LGA's People and Places Board.

Action – *Simon Harper (to circulate interim report)*

Strategy and Resources Committee - 4 October 2018 - Agenda Item 14

Revised work programme:

11 October 2018 – Vision 2050

6 December 2018

- Host's key issues
- Local industrial strategy
- LEP review
- Post Brexit England's work on the future of public services in non-metropolitan England.
- Update on STP consultation

Dates for 2018 to be canvassed

Action – Jane's PA